

Role Profile: Head of Estates

Title: Head of Estates

Reporting to: Chief Executive

Contract: Permanent, full-time

Yes

Occupational

Requirement:

Role Purpose: To develop and lead an industry leading estate with full responsibility for all aspects of

CCT's strategic premises operation and development, ensuring a safe and secure environment for staff and guests, and first-class guest experience. As a member of the Senior Leadership Team, the post-holder will act as a guardian of CCT's Christian ethos.

Responsibilities:

- 1. to develop and implement an estates strategy across three conference centre sites which will allow CCT to meet the current and changing needs of guests. This strategy will include capital investment, day-to-day maintenance and property acquisitions and disposals
- 2. to have overall responsibility for CCT's health and safety environment, training, culture, systems and reporting, ensuring policies and procedures are up to date, compliant with legislation, implemented and adhered to
- 3. to liaise with centre heads of maintenance to oversee CCT's day-to-day, annual and strategic maintenance plan; with particular focus on developing systems for preventative maintenance together with renewal and refurbishment which ensure that guest experiences meet their expectations
- 4. to develop a culture of excellence in estates operation and management, undertaking regular site inspections with departmental maintenance heads to review buildings, facilities, utilities, services, gardens and boundaries
- 5. to have executive responsibility for the delivery of CCT's major capital investment, renewal and refurbishments, including supplier tender, negotiation, selection and management on site
- 6. to identify, develop and implement sustainable, environmentally friendly systems and processes in the estates strategy; including carbon management, energy efficiency, water conservation and renewable technologies
- 7. to be responsible for efficient, effective and ethical procurement of Goods-Not-For-Resale (GNFR) across CCT; including utilities, plant, fixtures & fittings and vehicles, working closely with the Head of Operations to ensure all aspects of the estates and operations directorates are aligned, including procurement of operational GNFR
- 8. to act as Account Director for GNFR supply contracts, developing positive relationships with our suppliers in line with our values, ensuring contracts are managed closely to remain competitive with high levels of service as measured by KPIs







- 9. to identify risks within the estates operation (H&S, legal, statutory compliance etc) and manage them accordingly
- 10. to introduce and maintain an effective and versatile risk management and reporting system
- 11. to develop, implement, test and annually review business continuity planning and disaster recovery procedures for each centre
- 12. to develop, manage, communicate and test CCT's serious incident plan for each centre
- 13. to identify and co-ordinate appropriate staff training requirements within the estates operation for health & safety, First Aid and operational needs
- 14. to act as CCT's lead contact with the Health & Safety Executive, Public Health England, the Environmental Health Officer and fire and rescue service
- 15. to produce health & safety reporting that is high quality, accurate, timely and relevant
- 16. to have overall responsibility for CCT's IT environment, support, development and resilience
- 17. to introduce and maintain a rigorous process of investment business case preparation for major capital projects
- 18. to work closely with the Head of Operations to prepare and deliver an Annual Estates Review and Report, including budget setting for the forthcoming year (capital and revenue)
- 19. to deliver the estates strategy with agreed budget limits
- 20. to lead on commercial lease relationships with CCT's lessors and lessees
- 21. to develop, manage and maintain an electronic document management system for the estates operation, which will allow easy access to key documents including planning consents, building control approvals, health and safety files, operation and maintenance manuals, drawings, freehold and leasehold titles etc.
- 22. to ensure all appropriate insurances are in place to protect CCT, its guests, staff, contractors, trustees and assets, including negotiation of terms on renewal
- 23. to work closely with CCT's third-party consultants including a programme-management contractor
- 24. to act as a guardian of CCT's Christian ethos; able to clearly and sensitively articulate our mission, vision and values to an audience of all faiths and none
- 25. to be an active member of the Senior Leadership Team
- 26. to attend and present at the Board's quarterly Estates Committee and other Board events from time to time as required
- 27. to deputise for the Chief Executive from time to time as required







Person Specification

This role has an occupational requirement under the Equality Act 2010 that the post holder is a Christian who can endorse CCT's trinitarian statement of faith.

Context of the Role:

As a member of the Senior Leadership Team, the Head of Estates will collectively act as a guardian of CCT's Christian ethos, ensuring that all estates activity directly or indirectly seeks to achieve CCT's charitable aims; as follows: "To promote the Christian religion, in particular by providing facilities at less than the commercial rate".

Qualifications

Essential	Desirable
NEBOSH Diploma (or equivalent)	BIFM level 6 or above or a degree in a relevant
	estates related discipline or equivalent, and
	chartered status would also be advantageous

Experience and knowledge:

Essential	Desirable
Experience of managing large multi-site estates	Previous experience of working in hotel or
	conference sector
Demonstrable track record of setting and executing	
estates strategy	
Awareness of diversity and equal opportunities in	
the development and implementation of estates	
strategy	
Previous experience of managing health and safety	
within a multi-site estate organisation, ideally with	
residential accommodation	
Experience of working with risk management	Previous experience of managing corporate
systems	liability
Financially literate and commercially savvy, previous	
experience of developing and managing capital and	
revenue budgets	
Experience of working effectively as part of a senior	
leadership team	
Experience of effectively building and developing	
teams	
	Previous of experience of developing carbon
	reduction and energy management systems
	Knowledge of farming and land management

Skills, personal attributes and behaviours:

Essential	Desirable
Personable and approachable with the ability to	
quickly earn and build trust and respect and	
engage all stakeholders.	
Able and comfortable operating at executive level	
and at grass-roots	
Excellent communicator – both written and verbal	
Team player who thrives in a high performing	
environment	







Ability to inspire, motivate, coach, develop, and	
empower staff to achieve results within a changing	
environment	
Well-developed IT skills including practical	
experience of using facilities/maintenance	
management software and a sound working	
knowledge of Microsoft Office (Word, Excel, and	
Powerpoint)	
Creative approach and can-do attitude to problem	
solving	
Challenges the status quo appropriately	
Highly effective people manager	
Highly professional	
Extremely proficient organisation and prioritising	
skills-able to prioritise multiple priorities, lead and	
work effectively and calmly under pressure	
Tenacious and resilient	
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Employee signature:	Line Manager signature:

Employee signature:	Line Manager signature:
Employee name:	Employer name:
Date of signing:	Date of signing:



